Macy's Fundamental Analysis Big Macs

Emily Hansen & Jacob Winters

13-03-2024

Online Sources Utilized for our Research:

- IbisWorld
- Pitchbook
- Bloomberg
- CapIQ
- SEC
- Yahoo Finance

Company Overview

Company Name	Macy's
Ticker	Μ
Current Price	18.99
Current Date	2/21/2024
Target Price	30
Target Date	2/19/2025
Industry	Retail - Department Stores
Sector	Cyclical
Shares Outstanding	271.4 Million
Market Cap	5.1 Billion
Monthly Trading Volume	9 Million
Beta	2.16

Macy's, Inc. is a premier omnichannel retailer with iconic brands that serve customers through outstanding stores and dynamic online platforms. The company and its subsidiaries operate stores, websites, and mobile applications under various brand names, including Macy's, Bloomingdale's, and Bluemercury, offering a wide range of apparel, accessories, cosmetics, home furnishings, and other consumer goods.

Investment Thesis BUY \$5,000 of M

PROS

Opportunity to invest in a 160+ year old company

Macy's has started creating strong omnichannel approach, integrating physical stores with digital platforms to offer customers a seamless shopping experience.

Macy's has focused on maintaining a solid balance sheet, with efforts to manage debt and liquidity effectively.

CONS

The retail sector is highly competitive, with Macy's facing competition from department stores, specialty stores, online retailers, and discount stores.

Macy's business is significantly influenced by general economic conditions and consumer spending habits





- Evolution of Macys: Established in 1858 as a dry goods store (clothing and textiles)
 - Pioneered the idea of a department store, expansion and growth, and e-commerce/technology, omni-channel, etc
- Historical Performance of Macy's: Faced a lot of challenges and changes; retail usually does.
 - Recently, several consecutive losses over time -> pandemic, online competitors, changing consumer habits.
 - Tends to have greater volatility than the market
- Major historical events: Filed for bankruptcy in 1992 and was acquired in 1994 by Federated Department Stores, Inc. Now Macys, Inc.
 - This created the largest department store in the United States





"The Company sells a wide range of merchandise, including apparel and accessories (men's, women's and kids'), cosmetics, home furnishings and other consumer goods. The specific assortments vary by size of store, merchandising assortments and character of customers in the trade areas. Most stores are located at urban or suburban sites, principally in densely populated areas across the United States," (10K, Pg3).

Dependent on vendors and suppply chain for merchandise

Manufacturers -> Vendors/Distributors -> Retailers -> Consumers

Contractual arrangements are made for inventory, increasing payables, then pay using cash from operations.

	 2022	 2021	 2020
Women's Accessories, Shoes, Cosmetics and Fragrances	\$ 9,597	\$ 9,385	\$ 6,667
Women's Apparel	5,349	5,174	3,454
Men's and Kids'	5,297	5,247	3,477
Home/Other (a)	 4,199	 4,654	 3,748
Total	\$ 24,442	\$ 24,460	\$ 17,346





Industry Trends – Present and Historically

Investment Thesis

Business Model

Industry Analysis

Risk and Growth Valuation

Conclusion

- Department stores and retail have evolved significantly over the years due to changes in ٠ consumer behavior, technological advancements, and economic factors. Initially, department stores flourished by offering a wide range of products in central urban locations, serving as one-stop shops for consumers. However, the rise of e-commerce, changing shopping habits, and the growth of specialty retailers have challenged the traditional department store model. Looking ahead, the stability of the department store segment over the next five years will likely depend on economic factors and consumer trends.
- The expansion of online shopping is expected, with an emphasis on mobile commerce and social media platforms as sales channels
- Economic Recessions: Economic downturns, like the 2008 financial crisis and COVID-19 have ٠ led to shifts in consumer spending habits and the downfall of several prominent department stores.





vestment Thesis	Historicals Business	Model Industry Analysi	s Governance	Risk and Growth	Valuation Conclusion
Ρ	Ε	S	T	E	L
Political	Economical	Social	Technological	Environmental	Legal
Changes in tax policies. Trade policies, tariffs, and geopolitical tensions could affect Macy's due to its reliance on international manufacturers	Inflation has a significant impact. High inflation rates can increase the COGS. Levels of consumer confidence can directly impact Macy's sales	Changing consumer behaviors. Increasing preference for online shopping. Demographic changes	Rise of E- commerce. Emerging technologies like VR and AI can have the potential to revolutionize the retail industry	Climate change poses both risks and opportunities for Macy's. They committed to reducing its greenhouse gas emissions and improving its energy efficiency	Safety measures like mask mandate and social distancing enforced by local and state governments. Privacy laws





Competitive Landscape

Investment Thesis

icals Business Model

Industry Analysis

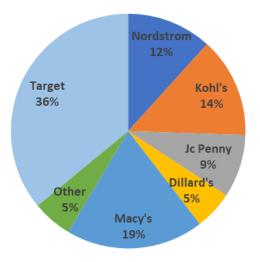
alysis Governance

ce Risk and

Risk and Growth

Valuation Conclusion

- Bargaining Power of Suppliers: Low due to Macy's size and numerous suppliers, though slightly higher in specialized product categories.
- Bargaining Power of Customers: High, driven by competitive retail options and the rise of online shopping.
- **Competitive Rivalry**: Intense, with competition from both traditional and online retailers.
- Threat of Substitution: Significant, with easy access to alternative products and online shopping.
- Threat of New Entrants: Rising, due to low entry barriers in e-commerce, but Macy's can leverage its brand and customer loyalty.



Retail Department Store Market Share





Management and Employees

Investment Thesis

Business Model Historicals

Industry Analysis

Governance

Risk and Growth

Valuation Conclusion

Board of directors

Diverse team of 14 individuals with successful history that serve as the board directors

CEO of Casper Sleep, former CEO of Home Depot, Vice Pres. Of Alphabet Inc, former CEO of Kellog's, CEO of Michaels, and other CEOs of investment, transportation, and pharmaceutical companies

Only 2/14 are employed by M and are thus NOT Independent

Recent changes in management; implications

Tony Spring was announced to be new CEO of M replacing Jeff Gennette in annual meeting sometime in April

Splitting out brands, focusing on northern regions of US since Dillard's dominates in the south; uncertainty

Legal issues in the past; settlements

2019 - Fair Credit Reporting Act; class action lawsuit -> candidates must be notified if their criminal records were used as a basis for denying employment which was settled in October 2023

Core Values

Mission Every One: Culture of equity diversity and inclusion

Cultural attributes that differentiate the company and contribute to its competitive advantage?

Will contribute ~ \$30 million over five years to empower new brands across the Company's network of stores and suppliers

Advance entrepreneurial growth, close wealth gaps and address systemic barriers faced by diverse-owned and underrepresented businesses serving the retail industry





SWOT Analysis

Investment Thesis

Historicals Business Model

Industry Analysis

Governance Risk an

Risk and Growth

Valuation Conclusion

Strengths

Owns Bloomingdale, another department store Owns Bluemercury, a beauty store chain. Macy's owns luxury brands.

Weaknesses

Macy's competing against department stores, specialty stores, discount stores, and online retailers. Presence in southern states isn't as strong as Dillards

Opportunities

Create a stronger presence in Ecommerce Expanding digital sales Off Mall Stores Create more private label brands

Threats

Economic uncertainty and downturns can negatively impact consumer spending on non-essential goods. Macy's faces the risk of data breaches and cyberattacks, which can erode customer trust and incur significant costs.





DCF - WACC

nves	tme	nt T	hesis
IIVCS	une		116313

Historicals Business Model

Industry Ar

ustry Analysis

Governance Risk

Risk and Growth

Valuation Conclusion

WACC Calculations	
Capital Structure	
Total Debt	\$7 <i>,</i> 923.00
Total Equity	\$5,355.18
Debt-to-Total Capitalization	59.7%
Equity-to-Total Capitalization	40.3%

Cost of Debt	
Cost of Debt	5.0%
Tax Rate	21.0%
After-Tax Cost of Debt	4.0%

Cost of Equity	
Risk-free Rate	4.1%
Market Risk Premium	11.4%
Levered Beta	1.04
Cost of Equity	16.0%

WACC	8.8%
------	------





DCF – Assumptions Base

Investment Thesis	Historicals	Busine	ess Model	Industry A	nalysis	Go	vernance	Risk and (Growth	Valuation	Conclusion
Select On	erating Data										
								Project	ed Annual For	ecast	
		-	2020	202	21	2022	2023	2024	2025	2026	2027
Period		-					1	2	3	4	5
Revenue			\$17,346.0	\$24,460.	0 \$24,	442.0	\$24,564.2	\$24,711.6	\$24,884.6	\$25,083.7	\$25,309.4
Growth Rate	(%)			41.0%	6	(0.1%)	0.5%	0.6%	0.7%	0.8%	0.9%
EBITDA			(\$3,146.0)	\$3,194.	0 \$2,	568.0	\$2,628.4	\$2,594.7	\$2,612.9	\$2,633.8	\$2,657.5
EBITDA Marg	gin (%)		(18.1%)	13.19	6 1	0.5%	10.7%	10.5%	10.5%	10.5%	10.5%
EBIT			(4,105.0)	2,320.	0 1,	711.0	\$1,768.6	\$1,803.9	\$1,841.5	\$1,881.3	\$1,923.5
EBIT Margin	(%)		(23.7%)	9.5%	6	7.0%	7.2%	7.3%	7.4%	7.5%	7.6%

Depreciation & Amortization	\$959.0	\$874.0	\$857.0	\$859.7	\$914.3	\$895.8	\$928.1	
D&A as a % of revenue	5.5%	3.6%	3.5%	3.5%	3.7%	3.6%	3.7%	

Accounts Receivable Growth (%)	1.0%	2.0%	3.0%	4.0%	5.0%
Inventories Growth (%)	11.6%	11.5%	11.5%	11.5%	11.5%
Prepaid Expenses Growth (%)	(7.3%)	(7.6%)	(8.0%)	(8.3%)	(8.6%)
Accounts Payable Growth (%)	(6.4%)	(5.4%)	(4.4%)	(3.4%)	(2.4%)
Capital Expenditures Growth (%)	24.0%	25.0%	26.0%	27.0%	30.0%
Long term growth rate (%)	1.0%	2.0%	2.5%	3.0%	3.5%





\$961.8

3.8%

DCF - Calculations

Investment Thesis Historicals	Business Model	Industry Analysis	Governance	Risk and Grow	th	Valuation	Conclusio	n
Terminal Value								
Growth in perpetuity method:								
Long term growth rate	2.500)%						
WACC	8.792	2%						
Free cash flow (t+1)	73187.053	3%						
Terminal Value	11,631.6							
Present Value of Terminal Value	\$7,632.2							
Enterprise Value to Equity V	/alue							
Enterprise Value	/alue	\$11,957.						
	/alue	7,061.	0					
Enterprise Value	/alue		0					
Enterprise Value Less: Net debt Equity Value Diluted Shares Outstanding	/alue	7,061.	0 2					
Enterprise Value Less: Net debt Equity Value	/alue	7,061. \$4,896,946,956.	0 2					
Enterprise Value Less: Net debt Equity Value Diluted Shares Outstanding	/alue	7,061. \$4,896,946,956. 282,000,000.0	0 2	Implied S	Share P	Price		
Enterprise Value Less: Net debt Equity Value Diluted Shares Outstanding	/alue	7,061. \$4,896,946,956. 282,000,000.0 \$17.37	0 2	Implied S Base		Price Downside	Upside	







Investment Thesis Historicals Business Model Industry Analysis Gov

Governance

Risk and Growth

h Valuation

Conclusion

		Valuation			Peer Group Relevance					
Company Name	EV / Sales EV / EBITDA P/E		Industry	Sector	Largest Geographical Segment	Largest Revenue Segment				
Target										
Macy's	0.4x	4.4x	28.6x	Retail	Consumer Discretionary	North America	Women's Accessories, Shoes, Cosmetics, and Fragrances			
Comparable companies										
Nordstrom	0.5x	7.0x	23.8x	Retail	Consumer Discretionary	North America	Apparel, shoes, beauty accessories, and home goods			
Kohl's	0.6x	12.2x	8.8x	Retail	Consumer Discretionary	North America	Women's clothing			
Ross	2.5x	18.4x	36.8x	Retail	Consumer Discretionary	North America	Women's apparel and homeware.			
Dillard's	1.6x	5.8x	20.0x	Retail	Consumer Discretionary	North America	Ladies' apparel and men's apparel and accessories			
Target	0.8x	11.0x	31.2x	Retail	Consumer Discretionary	North America	Apparel, electronics, home goods			

	Market and Financial Data						Valuation			
Company Name	Price	Market Cap (B)	Enterprise Value (M)	LTM Sales (M)	LTM EBITDA (M)	Earnings (M)	EV / Sales	EV / EBITDA	P/E	
Target										
Macy's	\$ 18.410	\$ 5.048	9,998.000	23,866	2,256	105	0.4x	4.4x	28.6x	
Comparable companies										
Nordstrom	21.32	3.46	7,582	14,592	1,079	119	0.5x	7.0x	23.8x	
Kohl's	28.04	3.10	10,960	17,539	900	-142	0.6x	12.2x	8.8x	
Ross	145.35	4.93	50,193	20,376	2,727	1,874	2.5x	18.4x	36.8x	
Dillard's	417.41	6.76	6,370	6,874	1,104	739	1.6x	5.8x	20.0x	
Target	151.44	69.91	87,547	106,888	7,956	3,632	0.8x	11.0x	31.2x	
Mean							1.2x	10.9x	24.1	
Median							0.8x	11.0x	23.8	
25 Percentile							0.6x	7.0x	20.0	
75 Percentile							1.6x	12.2x	31.1	
Standard deviation							0.820	4.982	10.74	





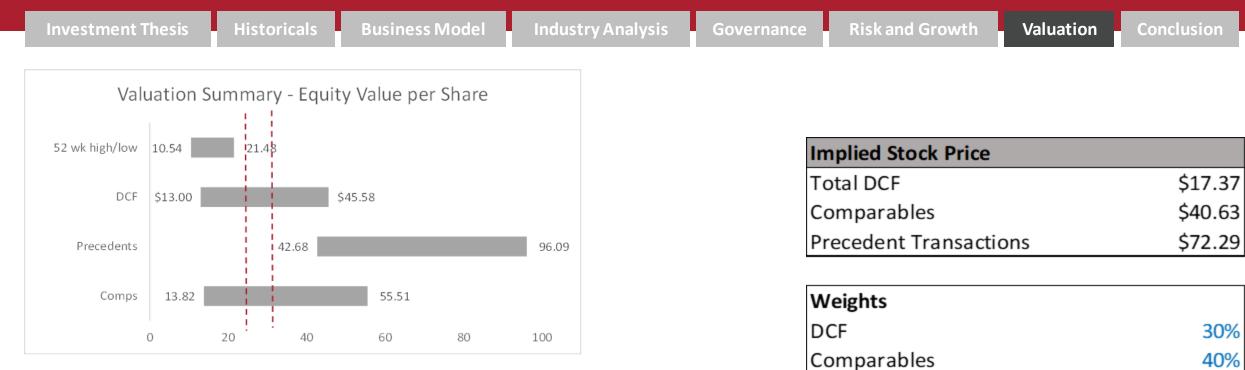
Precedent Transactions

Investment Thesis	Historicals	Business	Model	Industry Analysis	Gove	rnance	Riska	and Growtl	h Val	uation	Conclusion
Date Target	Buyer		Target Busi Descrption			Transcation Value		venue	EBITDA	EV / Revenue	EV / EBITDA
2/27/2024 Children's Place	Methaq R Investme	eal Estate nt PLC	Provides sar services	nd, stone, and concrete demoli	tion	\$	617.80	\$1,544.50	\$134.8	9 0.40x	4.58x
11/12/2019 Rogan Shoes	Shoe Carr	nival Inc	Manufacture products	es gypsum wallboard and finisl	hing	45		\$60.00	\$3.0	2 0.75x	14.91x
10/12/2020Zela Technologies	ZodiacClo	othing Company		nstruction materials including r	ecycled	40		\$25.97	\$1.5	1 1.54x	26.47x
8/27/2020 Atmos Zero Inc	Little Engi	ine Ventures	Provides bui contractors	ilding products to homebuilder	rs and	21		\$13.64	\$0.9	9 1.54x	21.18x
8/6/2020Ameridge Corp	TNB Tech	Co Ltd	Provides bui builds	ilding materials and wood for r	esidential	4,000		\$3,773.58	\$341.8	8 1.06x	11.70x
8/20/2021 Vizio Holding Corp	o Walmart I	Inc	Designs, ma and tanks	nufactures, and markets plasti	c pipes	2,300		\$2,555.56	\$20.9	6 0.90x	109.71x
						Mean				1.03x	31.43x
						Median				0.98x	18.05x
						25 Percentil	е			0.79x	12.50x
						75 Percentil				1.42x	25.15x
						Standard dev	viation			0.450	39.091





Weighted Valuation



	Low bar	Difference	High Bar	
Comps	13.82	41.69	55.51	
Precedents	42.68	53.42	96.09	
DCF	\$13.00	32.58	\$45.58	
52 wk high/low	10.54	10.94	21.48	

Target Price	43.15
Current price	18.99

Precedent Transactions



30%



Valuation

Investment Thesis/Company Overview – BUY \$5,000 of M Business Model – Apparel, home products, middle-class Industry Analysis – High barriers of entry, experienced, ecommerce Risks and Growth – Class action lawsuit(s), more private label brands Governance – Competent management team; but new game is needed Valuation – Implied Stock Price at \$45.58, which is 140% higher than current. Recommendation - BUY \$5,000 of M(equal to 263 shares), at \$18.99

Sell target price: \$43.15, target date: 04/01/2028





Thank You

+2-

a here and

and too